

## Before the Interview...

### 2) Review the applicant's ESQ2 Report.

- Make sure you have reviewed the applicant's ESQ2 report prior to the interview.
- Use the table below to quickly identify behaviors that have been flagged as a potential concern or strength by the ESQ2 Report. The table is designed for the use of the interviewer only. Remember, we strongly recommend that you do not show the applicant his/her ESQ2 results. Consider focusing your interview on those areas you feel require most attention.

| <b>Positive Work Behaviors</b>             | <b>Potential Concern (&lt; 40)</b> | <b>Average Score (40-60)</b> | <b>Potential Strength (&gt;60)</b> |
|--|------------------------------------|------------------------------|------------------------------------|
| Customer Service                           |                                    |                              |                                    |
| Productivity                               |                                    |                              |                                    |
| Accuracy                                   |                                    |                              |                                    |
| Commitment, Job Satisfaction               |                                    |                              |                                    |
| Promotability                              |                                    |                              |                                    |
| <b>Risk of Counterproductive Behaviors</b> | <b>Low Score (&lt;40)</b>          | <b>Average Score (40-60)</b> | <b>Potential Concern (&gt;60)</b>  |
| Alcohol and Substance Abuse                |                                    |                              |                                    |
| Unauthorized Sick Days                     |                                    |                              |                                    |
| Driving Delinquency                        |                                    |                              |                                    |
| Lateness                                   |                                    |                              |                                    |
| Loafing                                    |                                    |                              |                                    |
| Sabotage of Production or Property         |                                    |                              |                                    |
| Safety Infractions                         |                                    |                              |                                    |
| Theft                                      |                                    |                              |                                    |
| Risk of Counterproductive Behavior         |                                    |                              |                                    |